Employee Post-Travel Disclosure Form

1	Original	П	Amendment
	Original		Amenumeni

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure* Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

co	ompleted. Please do not file this form with the Committee on Ethics.	.8
NO	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C.	§ 100I
1.	Name of Traveler: William V. Hilleary	
2.	Managhida I Billiana	ne C
	b. Relationship to Traveler: Spouse Other (specify):	iic L
3.	May 2, 2010	
	b. Dates at Personal Expense, if any:	ne 🗹
4.	Departure City: Washington, DC Destination: Baltimore, MD Return City: Washington, Do	С
5.	Sponsor(s), Who Paid for the Trip: The Congressional Institute	
6.	Accords of a section of	
	practices, etc. for Chiefs of Staff of Members offices and Committee Staff Directors	
8.	a. Deacompleted Sponsor Post-Travel Disclosure Form; b. We have the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments the Grantmaking or Non-Grantmaking Sponsor Forms; c. Deacompleted Traveler Form submitted by the employee; and the letter from the Committee on Ethics approving my participation on this trip. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box:	and CHATIVE RESOURCE CHATE
Sig I at	gnature of Traveler: What the information contained on this form is true, complete, and correct to the best of my knowledge. Date: May 20, 2019 uthorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travelous Sclosure Form were necessary and that the travel was in connection with the employee's official duties and would recommend that the travel was in connection with the employee's official duties and would recommend that the travel was in connection with the employee's official duties and would recommend that the travel was in connection with the employee's official duties and would recommend that the travel was in connection with the employee's official duties and would recommend that the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in connection with the employee's official duties and would recommend the travel was in the	
cre	ate the appearance that the employee is using public office for private gain. me of Supervising Member: Cong. John W. Rose (TN-06) Date: May 20, 2019	101
	gnature of Supervising Member:	

Version date 12/2018 by Committee on Ethics

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Sponsor Post-Travel Disclosure Form

~	Original	Amendmen
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses

NO ′.	FE: Willful or knowin Sponsor(s) who pai	g misrepresentations on this d for the trip: Congress	form may be subject to crimonal Institute	ninal prosecution pursua	nt to 18 U.S.C. § 1001.
2.	Travel Destination	(s): Baltimore, MD			
3.	Date of Departure:		Date of Ret	urn: May 4, 2019	
4.	Name(s) of Travele	r(s): See Attached List			
	Note: You may list	more than one traveler or	n a form only if <i>all</i> inform	mation is <i>identical</i> for	each person listed.
5.		expenses paid on behalf o			
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description
	Traveler	\$68.99	\$344.19	\$173.17	\$294.57 - Room Rental
	Accompanying Family Member	\$68.99	\$0.00	\$138.67	\$294.57 - Room Rental
6.	All expenses conne statement is true by	cted to the trip were for a	actual costs incurred and	not a <i>per diem</i> or lum	p sum payment. Signify
I ce	rtify that the inform	nation/contained in this	form is true, complete,	and correct to the best	t of my knowledge.
	nature: Mark	//. //	•	Date: May 9,	
Nar	me: Mark Strand			Title: Preside	ent
Org	anization: Congres	ssional Institute			
I an	n an officer of the al	oove-named organization	ı. Signify statement is tri	ue by checking box: 🔽	
Add	lress: 1700 Diagon	al Road #730, Alexandria	ı, VA 22314		
Tele	phone: <u>703-837-88</u>	12		Email: strand@co	nginst.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

TRAVELER FORM

7-	Name of Traveler:
2.	Sponsor(s) who will be paying for the trip: The Congressional Institute
3.	Travel Destination(s): Start! Wishington, K. Destination : Removes and Southington
	a. Date of Departure: May 2, 2019 Date of Return: May 4, 2019
•	b. Will you be extending the trip at your personal expense? No WHAT If yes, list dates at personal expense: Will extend through, and check-out on, the morning of May 5, 2019
5.	a. Will you be accompanied by a family member at the sponsor's expense? Yes No If yes:
	(1) Name of Accompanying Family Member: Meredith B. Hilleary
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Accompanying Family Member is at least 18 years of age: Yes No
6. ;	a. Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by a entity that employs a registered federal lobbyist or a foreign agent)? Yes No
1	o. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
į	Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes No
1	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	Traveler's title: Chief of Staff for Cong. John Rose (TN-08). Agenda of conference is focused on training, helpful tips, best practices, etc. for Chiefs of Staffs in Member offices and Committee Staff Directors
	The state of the s
	Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? Yes No
10.	For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dire trav	reby authorize the individual named above, an employee of the U.S. House of Representatives who works under my ect supervision, to accept expenses for the trip described in this request. I have determined that the above-described rel is in connection with my employee's official duties and that acceptance of these expenses will not create the earance that the employee is using public office for private gain.
Sigr	nature of Employing Member Date March 28, 2019

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1.	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See Addendum & Attached Invitation List
5.	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6.	Date of Departure: May 2. 2019 Date of Return: May 4. 2019
7.	a. City of departure: Washington, DC
,·	b. Destination(s): Baltimore, MD
	c. City of return: Washington, DC
8.	Check only one. I represent that:
0.	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following: a. I checked 8(a) or (b) above:
	b. I checked 8(c) above but am not offering any lodging:
	c. I checked 8(c) above and am offering lodging and meals for one night: OR
	d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>
11.	 Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box: OR
	b. <i>Not Applicable</i> . Trip sponsor is a U.S. institution of higher education:
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the
	trip and its role in organizing and/or conducting the trip:
	See Addendum
13	Answer parts a and b. Answer part c if neccessary:
10.	a. Mode of travel: Air Rail Bus Car Other (specify:
	b. Class of travel: Coach Business First Charter Other (specify:
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
	, and a property of the state o
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:
15.	 Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
	b. The trip involves events that are arranged specifically <i>with regard</i> to congressional participation: If "b" is checked:
	1) Detail the cost per day of meals (approximate cost may be provided): Thur - \$56. Fri - \$101. Sat - \$21
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and
	capacity to handle a large event.
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
	Hotel Name: Renaissance Baltimore Harborpla City: Baltimore. MD Cost Per Night: \$149
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
17.	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum
	payment Signify that the statement is true by checking box.

18.	Total	Expenses	for eac	h Partici	oant:
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☐ Actual Amounts ☐ Good Faith Estimates	Total Transportation Expenses per Participant		Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$72	\$344	\$178
For each Accompanying Family Member	\$72	\$0	\$143

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$336	Room Rental
For each Accompanying Family Member	\$336	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19.	Check	k onl	y one:
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- a. I certify that I am an officer of the organization listed below: OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education. \square
- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. 🔽
- 21. I certify by my rignature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: | 3/15/2019 | Date: ______

Mark Strand Name:

President

Title:

Congressional Institute

Organization:

1700 Diagonal Road #730, Alexandria, VA 22314

Address: _

703-837-8812

Telephone:

strand@conginst.org

Email: _

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida Chairman Kenny Marchant, Texas Ranking Member

Grace Meng, New York Susan Wild, Pennsylvania Dean Phillips, Minnesota Anthony Brown, Maryland

John Ratcliffe, Texas George Holding, North Carolina Jackie Walorski, Indiana Michael Guest, Mississippi



Thomas A. Rust Staff Director and Chief Counsel

David W. Arrojo

Counsel to the Chairman

Christopher A. Donesa

Counsel to the Ranking Member

1015 Longworth House Office Building

Washington, D.C. 20515-6328

Telephone: (202) 225-7103

Facsimile: (202) 225-7392

U.S. House of Representatives

COMMITTEE ON ETHICS

May 1, 2019

Mr. William V. Hilleary Office of the Honorable John W. Rose 1232 Longworth House Office Building Washington, DC 20515

Dear Mr. Hilleary:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Baltimore, Maryland, scheduled for May 2 to 4, 2019, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Kenny Marchant Ranking Member

TED/KM:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House and Senate Majority personal offices, the Staff Director in House and Senate Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$336 as disclosed on the sponsor form.

e Staff (COS)

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Last Name	Institution	Job Title
Adkerson	Office of Rep. Loudermilk	Chief of Staff
Adler	House Republican Conference	Communications Director
Ahern	House Republican Conference	Chief of Staff
Albares	Office of Rep. Roby	Chief of Staff
Alburger	Office of Rep. Joyce	Chief of Staff
Amidon	Office of Rep. Zeldin	Chief of Staff
Anderson	Office of Rep. Lamborn	Chief of Staff
Anderson	House Republican Conference	Digital Director
Andreae	Office of Rep. Gallagher	Chief of Staff
Andres	House Committee on Ways and Means	Staff Director
Archer	Office of Rep. Fortenberry	Chief of Staff
Artz	Office of Rep. Foxx	Chief of Staff
Baker	Office of Rep. Allen	Chief of Staff
Baker	Office of Rep. Crenshaw	Chief of Staff
Bayer	Office of Rep. Fulcher	Chief of Staff
Belair	House Committee on Judiciary	Staff Director
Beil	Office of Rep. Budd	Chief of Staff
Bell	Office of Rep. Rogers (KY)	Chief of Staff
Bennett	Office of Rep. Hill	Chief of Staff
Bergren	Office of Rep. Guthrie	Chief of Staff
Bien	Office of the Leader	Deputy Director of Floor Operations
Billman	Office of Rep, Hern	Deputy Chief of Staff
Bisenius	Office of Rep. Sensenbrenner	Chief of Staff
Blair	Office of Rep. Steube	Chief of Staff
Bloomquist	House Committee on Energy and	Staff Director
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Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
Office of Rep. Gonzalez	Office of Rep. Reschenthaler	House Republican Conference	Office of Rep. Walden	Office of North Carolina 3rd District	Office of Rep. Herrera Beutler	House Committee on Natural Resources	Office of Rep. Rutherford	Office of Rep. Watkins	Office of Rep. Davidson	Office of Rep. Thompson	Office of Rep. Rogers (AL)	Office of Rep. Arrington	Office of Rep. Graves (MO)	Office of Rep. Smith	Office of Rep. Posey	Office of Rep. McHenry	Office of Rep. Hurd	Office of Rep. Yoho	Office of Rep. Byrne	Office of Rep. McCaul	Office of Rep. Ratcliffe	Office of Rep. Steil	Office of the Leader	Office of Rep. Hudson	Office of Rep. Rooney (FL-19)	Office of Rep. Comer	House Committee on Appropriations	Office of Rep. Johnson (SD)
Boffelli	Bonnaure	Boothe	Bounds	Bowlen	Bowman	Braden	Bradley	Brainard	Branch	Brennan	Brinson	Brown	Brown	Burke	Burns	Butler	Byers	Calhoun	Carlough	Carlson	Carmack	Carney	Carr	Carter	Carter	Cash	Chotvacs	Christianson
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Connelly	Office of Rep. Hartzler	Chief of Staff
Corbett	Office of Rep. Woodall	Chief of Staff
Cote	House Committee on Financial Services	Staff Director
Counig	Office of Rep. Babin	Chief of Staff
Crawford	Office of Rep. Carter (GA)	Chief of Staff
Cutrona	Office of Rep. Meuser	Chief of Staff
Dankler	Office of Rep. Walorski	Chief of Staff
Daulby	House Committee on Administration	Staff Director
Davis	Office of Rep. Brady	Chief of Staff
Day	Office of Rep. Wilson	Chief of Staff
Day	Office of Rep. Young (AK)	Chief of Staff
Decker	Office of Rep. Burgess	Chief of Staff
DeWitte	Office of Rep. Huizenga	Chief of Staff
Didiuk	Office of Rep. Smith (NE)	Chief of Staff
Dietz	Office of Rep. Taylor	Chief of Staff
Dimenstein	Office of Rep. Schweikert	Chief of Staff
Dixon Chambers	House Committee on Rules	Staff Director
Donnellan	Office of Rep. Miller	Chief of Staff
Donnelly	Office of Rep. Graves (GA)	Chief of Staff
Downs	Office of Rep. Guest	Chief of Staff
Drzewicki	House Republican Conference	Policy Director
Dunham	Office of the Leader	Deputy Chief of Staff for Poli
Dutton	Office of Rep. Harris (MD)	Chief of Staff
Eichinger	Office of Rep. Jordan	Chief of Staff
Emhof	Office of Rep. Webster	Chief of Staff
Engling	Office of the Leader	Deputy Member Services Di
Enquist	Office of Rep. Balderson	Deputy Chief of Staff
Etue	Office of Rep. Williams	Chief of Staff
Exner	Office of the Leader	Communications Director

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Facchiano	Office of Rep. Higgins	Chief of Staff
Facchiano	Office of Rep. Smucker	Chief of Staff
Ferland	Office of Rep. Massie	Chief of Staff
Fine	Office of the Whip	Communications Director
Fitzpatrick	House Committee on Small Business	Staff Director
Fitzpatrick	Office of Rep. Meadows	Chief of Staff
Fogarty	Office of Rep. King (NY)	Chief of Staff
Freebairn	Office of Rep. Granger	Chief of Staff
Glasscock	Office of Rep. Lucas	Chief of Staff
Gonzalez	Office of Rep. Diaz-Balart	Chief of Staff
Gosnell	Office of the Whip	Director of Operations & Scheduler
Green	Office of Rep. Tipton	Chief of Staff
Grider	Office of Rep. Burchett	Chief of Staff
Griffin	Office of Rep. Latta	Chief of Staff
Grogis	Office of Rep. Cole	Chief of Staff
Gross	Office of Rep. Gibbs	Chief of Staff
Guaglianone	House Republican Conference	Coalitions Director
Gunderson-Schwarz	Office of Rep. Lesko	Chief of Staff
Hair	Office of Rep. Gohmert	Chief of Staff
Hamilton	Office of Rep. McKinley	Chief of Staff
Harley	Office of Rep. Wenstrup	Chief of Staff
Harrell	Office of Rep. Roy	Deputy Chief of Staff
Harris	Office of Rep. Gooden	Chief of Staff
Haynes	Office of Rep. Johnson (LA)	Chief of Staff
Heggem	Office of Rep. Gianforte	Chief of Staff
Henderson	House Republican Conference	Special Assistant
・量	Office of the Leader	Policy Advisor
Hilleary	Office of Rep. Rose	Chief of Staff
Hillebrands	Office of Rep. Upton	Chief of Staff

Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Member Services Coordinator	Chief of Staff	Senior Advisor and Head of Strategy	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Fleischmann	Office of Rep. Bilirakis	House Committee on Oversight and Government Reform	Office of Rep. McMorris Rodgers	Office of Rep. Collins (NY)	Office of the Whip	Office of Rep. Mooney	Office of Rep. Turner	Office of Rep. Katko	Office of Rep. Kelly (MS)	Office of the Whip	Office of the Leader	Office of Rep. Bucshon	Office of the Leader	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Collins (GA)	Office of Rep. Banks	Office of Rep. Wagner	Office of Rep. Olson	House Committee on Budget	Office of Rep. Calvert	Office of Rep. Waltz	Office of Rep. Wittman	Office of Rep. Mitchell	Office of Rep. Duncan (SC)	Office of Rep. Holding	Office of Rep. Stauber
Hippe	Hittos	Hixon	Hodson	Hook	Horton	Hongh	Howard	Howell .	Howell	Hughes	Humes	Jackson	Joyce	Karr	Karvelas	Katz	Keller	Keller	Kelly	Keniry	Kennett	Ketchel	King	Kizzier	Klump	Knott	Koetzle

	Kratz	Office of Rep. Bacon	Legislative Director
	Landandarfar	Office at Dan Most	
	בס מו מים	Office of Rep. Mast	Chief of Staff
	Laukitis	Office of Rep. Walberg	Chief of Staff
	Lawrence	Office of Rep. Scott	Chief of Staff
	Leganski	Office of the Leader	Director of Floor Operations
	Leighton	Office of Rep. Armstrong	Chief of Staff
	Letlow	Office of Rep. Abraham	Chief of Staff
	Lifhits	House Republican Conference	Deputy Policy Director
	Lillis	Office of Rep. Long	Chief of Staff
	Lipscomb	Office of Rep. Palazzo	Chief of Staff
	Lis	Office of Rep. Bergman	Chief of Staff
	Eoli	Office of Rep. Gonzalez	Chief of Staff
	Loraine	Office of the Leader	Senior Policy Advisor & Counsel
	Lowny	Office of Rep. Dunn	Chief of Staff
	Luginbill	Office of Rep. Walker	Chief of Staff
	Lungren-McCollum	Office of Rep. Griffith	Chief of Staff
	Magary	Office of Rep. Cloud	Chief of Staff
	Maneval	Offlice of Rep. Emmer	Chief of Staff
	Manley	Office of Rep. Davis	Chief of Staff
	Martin	Office of Rep. Thornberry	Chief of Staff
	Martinez	Office of the Leader	Press Secretary
• •	Mathis	House Committee on Science, Space and Technology	Staff Director
	Mazol	Office of Rep. Biggs	Chief of Staff
	McCullough	Office of Rep. Bost	Chief of Staff
	McLaren	Office of Rep. Timmons	Chief of Staff
	McMichael	Office of Rep. Weber	Chief of Staff
	Meachum	Office of Rep. Duffy	Chief of Staff
	Meadows	Office of Rep. Newhouse	Chief of Staff

Meyer	Office of Rep. Roe	Chief of Staff
Meyer	Office of the Leader	Senior Policy Advisor
Miller	Office of Rep. Amodei	Chief of Staff
Miller	Office of Rep. Carter (TX)	Chief of Staff
Miller	Office of Rep. Cline	Chief of Staff
Miller	Office of Rep. Scalise	Chief of Staff
Min	Office of the Leader	Deputy Chief of Staff & Counsel
Minkler	Office of the Whip	Deputy Floor Director
Moeglein	Office of Rep. Westerman	Chief of Staff
Muglia	Office of Rep. Perry	Chief of Staff
Murphy	Office of Rep. Rouzer	Chief of Staff
Murry	Office of the Leader	Senior Policy Advisor
Napier	Office of the Whip	Director of Floor Operations
Nash	Office of Rep. Womack	Deputy Chief of Staff
Natonski	Office of Rep. Riggleman	Chief of Staff
 Nelson	Office of Rep. Amash	Chief of Staff
Noonan	Office of Rep. Smith (NJ)	Chief of Staff
Norman	Office of Rep. Curtis	Chief of Staff
O'Boyle	Office of Rep. Estes	Deputy Chief of Staff
O'Toole	Office of the Leader	Cloakroom Floor Director
Oehmen	Office of Rep. Flores	Chief of Staff
Palmer-Barton	Offlice of Rep. Chabot	Chief of Staff
Pardo	House Republican Conference	National Press Secretary
Pethitt	Office of Rep. Brooks (AL)	Chief of Staff
Pfrang	Office of Rep. LaHood	Chief of Staff
Piland	Office of Rep. Norman	Chief of Staff
Pileggi	Office of Rep. Stefanik	Chief of Staff
Plank	Office of Rep. Nunes	Chief of Staff
Plaut	House Republican Conference	Operations Director

	Porter	House Republican Conference	Member Services Assistant
	Poulios	Office of Rep. Latta	Chief of Staff
	Priehs	Office of Rep. Mullin	Chief of Staff
	Ramey	Office of Rep. Luetkemeyer	Chief of Staff
:	Reiser	Office of the Whip	Deputy Policy Director
	Reising	Office of the Whip	Director of Member Services
	Reil	Office of Rep. Aderholt	Chief of Staff
	Renteria	Office of Rep. Fitzpatrick	Chief of Staff
	Renz	House Committee on Education and Workforce	Staff Director
	Roberts	Office of Rep. Shimkus	Chief of Staff
	Robertson	Office of Rep. Buck	Chief of Staff
	Robertson	Office of Rep. Marshall	Chief of Staff
	Robertson	Office of Rep. Pence	Chief of Staff
	Robinette	Office of Rep. Spano	Chief of Staff
	Rogers	Office of Pennsylvania 12th District	Chief of Staff
	Roig	Office of Rep. Graves (LA)	Deputy Chief of Staff (DC)
	Roman	Office of Rep. Smith (MO)	Chief of Staff
	Rosado	Office of Rep. Barr	Chief of Staff
	Russell	Office of Rep. Conaway	Legislative Director
	Ryan	Office of Rep. Moolenaar	Chief of Staff
	Saparow	Office of the Chief Deputy Whip	Chief of Staff
	Sass	House Committee on Transportation and Infrastructure	Staff Director
	Savage	Office of Rep. Brooks (IN)	Chief of Staff
	Schertz	House Committee on Agriculture	Staff Director
	Shaw	Office of Rep. Hollingsworth	Chief of Staff
	Shields	House Committee on Foreign Affairs	Staff Director
	Shoemaker	Offlice of Rep. Joyce (PA)	Chief of Staff

	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Head of Communications	Senior Policy Advisor	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
•	Office of Rep. Crawford	Office of Rep. Green	Office of Rep. Rutherford	Office of Rep. Simpson	Office of Rep. Palmer	Office of the Leader	Office of Rep. Johnson (OH)	Office of Rep. Cook	Office of Rep. Hice	House Committee on Intelligence	Office of Rep. LaMalfa	Office of the Leader	Office of the Leader	Office of Rep. King (IA)	House Committee on Armed Services	Office of Rep. Kelly (PA)	Office of Rep. Hagedorn	House Committee on Ethics	Office of Rep. Hunter	Office of Rep. Marchant	Office of Rep. Wright	Office of Rep. Kustoff	House Committee on Veterans Affairs	Office of Rep. McClintock	Office of Rep. Gosar	Office of Rep. DesJarlais	Office of Rep. Grothman	House Committee on Homeland Security	Office of Rep. Baird
Obuseda	Shumate	Siao	Simpson	Slater	Smith	Smith	Smullen	Sobel	Sours	Souza	Spannagel	Sparks	Specht	Stevens	Stewart	Stroia	Su	Taylor	Terrazas	Thomas	Thompson	Threadgill	Towers	Tudor	Van Flein	Vaughn	VerVelde	Vieson	Vinyard

Watson	Office of Rep. Rice	Chief of Staff
Wayne	Office of Rep. Reed	Chief of Staff
Weatherford	Office of Rep. Kinzinger	Chief of Staff
Whetstone	Office of Rep. Stivers	Chief of Staff
White	Office of Rep. Stewart	Chief of Staff
Wiser	Office of Rep. Bishop	Chief of Staff
Wyant	Office of Rep. Gaetz	Chief of Staff
Yahn	Office of Rep. Radewagen	Chief of Staff

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Chiefs of Staff Conference May 2-4, 2019



Thursday, May 2, 2019

1:30 PM	Buses Depart	Rayburn Horseshoe
2:30 PM	Check-In Bal	timore Ballroom Foyer (5 th Floor)
3:00 - 3:05 PM	Welcome Mark Strand, Congressional Institute	Baltimore Ballroom
3:05 - 4:05 PM	Socialism vs. Capitalism David Winston, The Winston Group Myra Miller, The Winston Group	Baltimore Ballroom
4:10 - 5:30 PM	Communicating in the Minority Michael Steel, Hamilton Place Strategies Parker Poling, National Republican Campaign Commi	Baltimore Ballroom
6:30 - 9:00 PM	Reception Dinner: Love Your Enemies Arthur Brooks, American Enterprise Institute	Baltimore Ballroom Foyer Maryland D

Friday, May 3, 2019

8:00 - 8:45 AM	Breakfast	Maryland D
9:00 - 9:45 AM	Accessing Leadership to Advance Your Boss' Legislative A	Agenda
*	Moderator: Mark Strand Barrett Karr, Office of the House Republican Leader Brett Horton, Office of the House Republican Whip Kara Ahern, House Republican Conference	Baltimore Ballroom

9:45 - 10:30 AM	Working with the White House Moderator: Mark Strand Shahira Knight, Assistant to the President, Office Ben Howard, Deputy Assistant to the President,	Baltimore Ballroom ce of Legislative Affairs Office of Legislative Affairs
10:45 - 12:15 PM	Being Chief Rick Miller, Being Chief	Baltimore Ballroom
12:15 - 2:00 PM	Lunch Guy Benson, Townhall.com	Maryland D
2:00 - 3:45 PM	The Effective Congressional Office Manager Mark Horstman, Manager Tools	Baltimore Ballroom
4:00 - 5:00 PM	Modernization Committee: Opportunity for Omoderator: Mark Strand Bradford Fitch, Congressional Management Fou Alex Kouts, Indigov	Raltimora Rallroom
5:00 - 6:00 PM	Ethics Primer Rob Walker, Wiley Rein LLP	Baltimore Ballroom
6:30 - 9:00 PM	Reception Dinner: The Roaring 2020s: The Coming Dece Bruce Mehlman, Mehlman Castagnetti Rosen &	Baltimore Ballroom Foyer ade of Disruption and Reform Thomas Maryland D
8:00 - 8:45 AM	Saturday, May 4, 2019 Breakfast	Maryland D
9:00 - 10:30 AM	Best Practices Moderator: Mark Strand Charlie Keller, Office of Rep. Wagner Greg Facchiano, Office of Rep. Smucker	Baltimore Ballroom
10:45 - 12:00 PM	Wrap-Up Moderator: Mark Strand	Baltimore Ballroom
12:00 PM	End of Retreat Bus Departs	Hotel Front Entrance (South Street)